

**Small Grants Scheme**

19 grants were made £17,662

**Subscriptions and General Grants**

14 grants were made £8,635

**Financial Summary****INCOME** 5 April 1992 5 April 1991

Investments at market value £4,877,491 £5,327,469

Bank and short term investments 665,236 366,074

**Total net assets** 5,542,727 5,693,543**Total income** 298,050 327,887**EXPENDITURE**

Grants 253,847 257,883

Administration 47,212 46,919

Investment charge 8,337 6,939

**Total expenditure** 309,396 311,741**Balance** (£11,346) 16,146**Guidelines 1993-1994**

Outside a small number of subscriptions personal to Trustees, Trust grants are confined to two programmes. Unsolicited applications outside these two programmes will not be acknowledged.

There are no application forms.

**(1) Neighbourhood Development in Great Britain**, wherein Trustees seek to:

- support organisations and programmes providing a democratic role in community and neighbourhood issues;
- encourage the effective functioning of neighbourhood systems so that people's voices are informed, representative, imaginative and effective.

**(2) Neighbourhood Development in Northern Ireland**, wherein Trustees have decided to concentrate their resources on a budget of c £30,000 per annum for County Fermanagh neighbourhood development projects, including community enterprise initiatives.

In light of the limited funds at their disposal, Trustees are focusing grants on a few projects which hold out the prospect of significant impact or lessons for the nation. Any unsolicited applications, to be successful, must spell out succinctly how a project meets the above criteria.

**Staff**

Eric Adams	<i>Secretary</i>
Pamela Robson	<i>Office Secretary</i>
Pat Weaver	<i>Finance Secretary (part-time)</i>

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**Paul S. Cadbury Trust****Trustees**

Rachel E. Cadbury

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Charles L. Cadbury (Chairman)

Roger P. Hickinbotham

Richard G. Cadbury

Ruth M. Cadbury

James E. Cadbury

Anna C. Southall

## Annual Report 1991-92

### A SENSE OF STABILITY

A sense of stability is perhaps the only appropriate assessment of a year during which Trustees have made no changes in their policies and almost no new grants of major significance. The main focus of Trust grant-making has been on the development of a community organising approach towards meeting our society's need for an informed, committed, caring and participatory democracy. With the Prime Minister's call for Citizens' Charters and the Queen's Christmas broadcast emphasising the role of the citizen as the hallmark of our society, Beveridge's statement, quoted in last year's annual report, that "the happiness or unhappiness of the society in which we live depends upon ourselves as citizens" assumes renewed importance.

In practice this has led to continued funding for The Citizen Organising Foundation as it attempts to broaden its support for pioneering work in Bristol and Merseyside and to the Training Centre for Active Citizenship based at Fircroft College, Birmingham. Encouraged by the impact which it has already made within the field of Operational Research, a further three years' support has also been given to the work of the Community Operational Research Unit at The Northern College, Barnsley, and grants continue to Family Action in Rogerfield and Easterhouse, Glasgow. The Trust's programme in County Fermanagh has, in turn, maintained its existing focus and Trustees have been pleased to see the results of their past commitments in the area taking shape both in tangible form, in the splendid refurbishment of several community halls, and in the enhanced sense of community well being, sharing and concern which such neutral meeting places have helped to engender. Trustees have also been glad, however, to give their programme in Northern Ireland a wider format through their contribution to the new Fermanagh Rural Community Initiative which was launched in the Spring of 1992. On the other hand, Trustees were disappointed that the sterling work of the National Coalition for Neighbourhoods over the past ten years has not been recognised by statutory funding bodies and that this has resulted in its dissolution. At a local level, Trustees have welcomed the launch of the Birmingham Community Resource & Information Service's commercial arm in its efforts to increase its financial independence. They compliment that committee on all the planning and effort which lies behind this venture.

That this sense of stability has predominated at a time of such instability in the country as a whole would seem to be both a blessing and a lesson. It has prevailed through last year's change in chairmanship and reflects the close attention of Trustees in all the projects which have received support. In the statutory field it was the former Head of the Northern Ireland Civil Service, the much-respected Sir Kenneth Bloomfield, who wrote, "Policy is best developed in a framework which allows for constant close contact between ministers and officials - each knowing their proper place - from beginning to end." It has been the willingness of Trustees to give considerably of their spare time to meet to discuss programmes and to visit applicants which has made the most significant contribution to this kind of development within the Trust. It has become common practice for some Trustees, who already have heavy work, social and personal commitments, to undertake regular long-weekend travel to Northern Ireland. Such commitment is not only valued highly by applicants, other Trustees and staff but is the kind of bedrock on which this sense of partnership, mutual accountability and support is being forged.

The only occurrence during the year which might be said to have occasioned any sense of upset within the Trust has been the influence of the writings of George Eliot on the secretary. Hitherto I had always subscribed to the Ben Whitaker\* School of Philanthropy which champions Christopher Columbus as our philosophic inspiration. You recall, maybe, that he was the only person who embarked on a project not knowing where he was going; on arrival he didn't know where he was and on his return he didn't know where he had been - and all at the expense of Queen Isabella. George Eliot, befitting her West Midlands upbringing, might be thought a more prosaic heroine but her pertinence for those of us in the field today may be the greater. However much we may believe we are "on the pursuit of striking adventure", she wrote, there is the danger that we are "nevertheless held captive by the ordinary wirework of social forms and do nothing particular". Let us, therefore, follow another of her precepts and perform our roles "with undeviating attention to brevity and despatch" and "thank heaven that a little illusion is left to us; by the help of which we are able to dream that we are doing much good - and we do a little." Here rests the case thus far for the George Eliot approach to philanthropy.

Eric Adams

\* In his book "The Foundations"

### Grants awarded

#### National

Art Link, West Midlands	£5,000
Association of Community Technical Aid Centres	£5,000
Birmingham Community Resource and Information Service	£15,000
Training Centre for Active Citizenship, Fircroft College	£26,500
Centre for Research & Innovation in Social Policy	£19,250
Citizen Organising Foundation	£52,000
Community Operational Research Unit, Northern College	£8,000
Family Action in Rogerfield & Easterhouse, Glasgow	£16,000
Foundation for Community Leadership Development	£5,000
National Coalition for Neighbourhoods	£12,000
Planning Aid, West Midlands	£2,800
	£166,550

#### Northern Ireland

Cashelndrea Community Association	£5,000
Community Connections Development Programme	£5,000
Derrygannon Community Association	£5,000
Ederney Community Development Trust	£7,500
Fermanagh Rural Community Initiative	£7,500
Industrial Therapy Organisation, Enniskillen	£5,000
Kesh Development Association Charitable Trust	£5,000
Knocks Community Association	£5,000
Lisbellaw Community History Project	£500
Pettigo Development Association	£10,000
South-West Fermanagh Development Organisation	£5,000
Tempo Community Float	£500
	£61,000